Writing an NIH Biosketch and Obtaining Letters of Recommendation

Grant Writing Basics: Predoctoral Applications MSTP:8514, Spring 2020 The University of Iowa

> Jennifer Y. Barr, PhD Scientific Editor & Writing Consultant Scientific Editing and Research Communication Core Carver College of Medicine

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Information on how fellowships are scored: Ruth L. Krschstein National Research Service Award (NRSA) Individual Fellowship for Students at Institutions Without NIH-Funded Institutional Predoctoral Dual-Degree Training Programs (Pearsh 183) Anisotropy Caste To Reduce Institutional Predoctoral Dual-Degree Training Programs (Pearsh 183) Americans Institution Service Award (NRSA) Individual Fellowship for Students at Institutions Without NIH-Funded Institutions Without NIH-

Information on how fellowships are scored:

Scored Review Criteria:

- Fellowship Applicant (Biosketch), Applicant's Background and Goals for Fellowship Training)
- Sponsors, collaborators, and consultants (Sponsor and Co-Sponsor statements, Applicant's Background and Goals for Fellowship Training, Letters of Support from Collaborators, Contributors, and Consultants)
- 3. Research Training Plan (Research strategy, Applicant's Background and Goals for Fellowship Training, Sponsor and Co-Sponsor statements)
- 4. Training Potential (Research Strategy, Applicant's Background and Goals for Fellowship Training, Sponsor and Co-Sponsor statements)
- Institutional Environment and Commitment to Training (Description of Institutional Environment and Commitment to Training, Applicant's Background and Goals for Fellowship Training, Sponsor and Co-Sponsor statements)

Additional review criteria will not be scored but are considered by reviewers (see FOA for details)

FOA: PA-18-671 https://grants.nih.gov/grants/guide/pa-files/PA-18-671.html

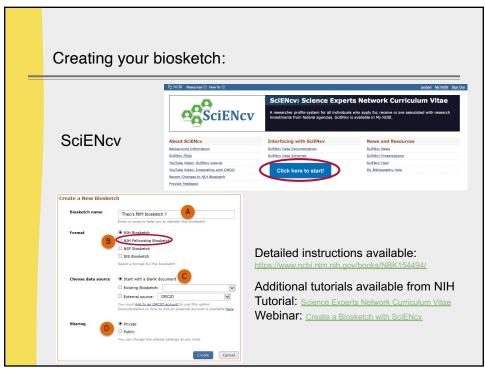
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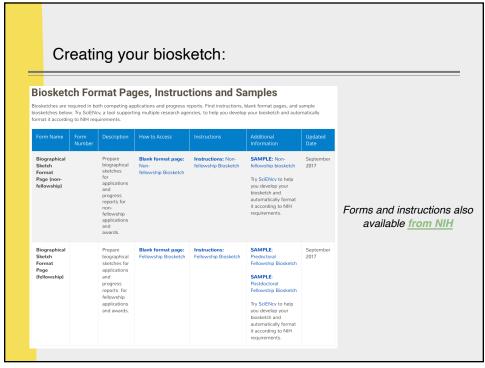
F30/F31 scored review criteria that can be addressed in the biosketch:

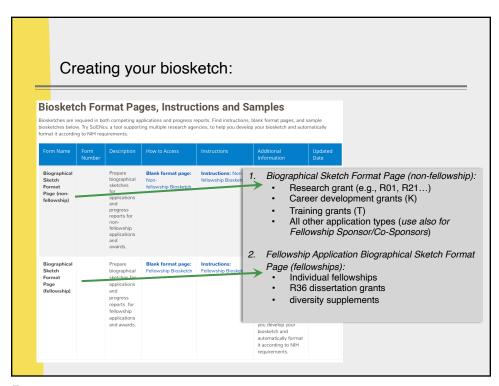
Fellowship applicant (additional criteria for F30):

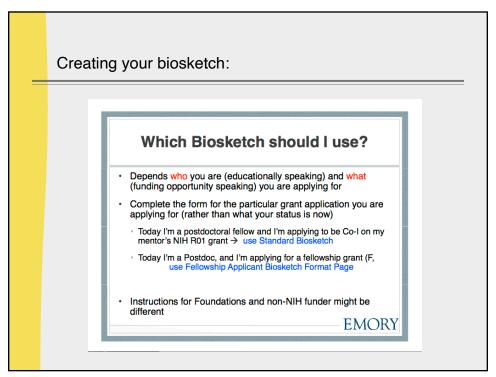
- Are the applicant's academic record and research experience of high quality?
- 2. Are the applicant's interests consistent with a career as a physicianscientist or other clinician-scientist?
- 3. Does the applicant have the potential to develop into an independent, productive contributor to biomedical, behavioral, or clinical science as a physician-scientist or other clinician-scientist?
- 4. Does the applicant demonstrate commitment to a career as a physician-scientist or other clinician-scientist?

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Updated sections as per changes made in 2016

- Applicant information
- Personal statement Section A
- Positions and honors Section B
- Contributions to science Section C
- Research Support and/or Scholastic performance - Section D

				Approved Through 03/31/2
Provide the following info	BIOGRAPHICA		-	-
Follow this 5	ormat for each person. ©	O NOT EXCEED F	ME PAGES.	
NAME:				
eRA COMMONS USER NAME (creden	tial, e.g., agency i	ogin):		
POSITION TITLE:				
EDUCATION/TRAINING (Begin with buinclude postdoctoral training and reside	ocalaureate or off ncy training if app	ter initial profe licable. Additis	ssional educatio lete rows as ne	in, such as nursing, cesseary.)
INSTITUTION AND LOCATION	DEGREE (f applicable)	Start Date	Completion Date MMYYYYY	FIELD OF STUD
	1			
A Personal Statement				
A. Fersons distribute				
B. Positions and Honors				
C. Contributions to Science				
D. Additional Information: Research	Support and/or S	icholastic Per	formance	
YEAR	COURSE	GRADE		

General:

Figures, tables (other than those included in the provided format pages), or graphics are not allowed in the biosketch. Do not embed or attach files (e.g. video, graphics, sound, data).

 $Instructions, blank forms, and \ examples: \ https://grants.nih.gov/grants/forms/biosketch.htm$

Potential benefits of changes to the biosketch:

- 1) Total length: now 5 pages instead of 4
- 2) "Contributions to Science" section replaces "Selected Peer Review" section
 - Describe up to 5 of your most important contributions to science, which allows:
 - · An opportunity to describe historical background and indicate how findings are significant
 - Chance to outline how findings/prior work has influenced your field
 - · Where you were involved in team science, allows you to state the specific role you
 - played in the work.
 Chance to highlight a broader set of contributions (non-publication research products
 - · Match each with up to 4 associated publications/research products
- 3) Provide URL to full list of published work in publicly available digital database

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- Applicant information
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	BIOGRAPHICA	AL SKETCH		
Provide the following into Follow this fi	mation for the Seniorika senat for each person. I	y personnel and oth SO NOT EXCEED F	er significant centribul INE PAGES.	019.
NAME:				
eRA COMMONS USER NAME (creden	tial, e.g., agency I	ogin):		
POSITION TITLE:				
EDUCATION/TRAINING (Begin with bu include postdoctoral training and reside	occalaureate or ot ncy training if app	ter initial profe licable. Additis	ssional educatio	in, such as nursing, pessary.)
INSTITUTION AND LOCATION	DEGREE (f applicable)	Start Date MMYYYY	Completion Date MMYYYY	FIELD OF STUDY
	1	l		
A. Personal Statement				
B. Positions and Honors				
C. Contributions to Science				
D. Additional Information: Research	Support and/or S	icholastic Per	formance	
VEAR	COLIRSE TITLE			

General:

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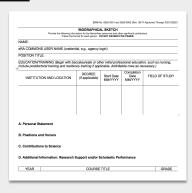
Pre-doctoral form and sample – applicant information: OMB No. 0925-0001 and 0925-0002 (Rev. 09/17 Approved Through 03/31/2020) **BIOGRAPHICAL SKETCH** Provide the following information for the Senior/key personnel and other significant contributors Follow this format for each person. DO NOT EXCEED FIVE PAGES. NAME: Robertson-Chang, Leilani eRA COMMONS USER NAME (credential, e.g., agency login): RobertsonL POSITION TITLE: Graduate Student Research Assistant EDUCATION/TRAINING (Begin with baccalaureate or other initial professional education, such as nursing, include postdoctoral training and residency training if applicable. Add/delete rows as necessary.) DEGREE START DATE END DATE FIELD OF STUDY INSTITUTION AND (if applicable) MM/YYYY MM/YYYY LOCATION ВА Swarthmore College 08/2008 05/2012 Biology PHD Molecular Biology UC San Diego 08/2012 05/2018 For trainees, list anticipated Make sure to include completion date location of institutions

Updated sections as per changes made in 2016

· Applicant information

Personal statement – Section A

- Positions and honors Section B
- Contributions to science Section C
- Research Support and/or Scholastic performance – Section D



General:

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Instructions by section:

A. Personal Statement

- 1. Briefly describe why you are well-suited for your role in the project described in this application. The relevant factors may include:
 - · aspects of your training
 - · previous experimental work
 - on this specific topic
 - on related topics
 - · technical expertise
 - · collaborators or scientific environment
 - · past performance in this or related fields
- 2. Can include specific contributions to science that are not included in Section C. Do not present or expand on materials that should be described in other sections of the biosketch or application.
- 3. May describe impediments to past productivity

Use with caution, not all reviewers may be sympathetic

Include a statement

about relevance to this particular grant

Pre-doctoral form:

A. Personal Statement

- 4. Indicate if you have published or created research products under a different name
- 5. May identify up to <u>four</u> peer reviewed publications or research products that specifically highlight your experience and qualifications for this project.
 - · Audio or video products
 - Conference proceedings (abstracts, posters, or other presentations)

Lots of people don't take

advantage of this

- Patents
- · Data and research materials
- Databases
- · Educational aids or curricula
- Instruments or equipment
- Models
- Protocols
- · Software or netware
- Interim research products (have specific citation requirements)

<u>___</u>

Pre-doctoral form:

A. Personal Statement (differences from general)

- 6. R36 Applicants (PD/PI) only, include:
 - · description of career goals and intended career trajectory
 - description of interest in specific areas of research designated in FOA.
- 7. Diversity Supplement Candidates only, include:
 - · description of general scientific achievements and/or interests
 - specific research objectives and career goals
 - any source(s) of current funding.

Uses "my" and "I", and starts with long-term research interests

Section A (pre-doctoral) example:

A. → Personal Statement¶

My long term research interests involve the development of a comprehensive understanding of key developmental pathways and how alterations in gene expression contribute to human disease. My academic training and research experience to date have provided me with an excellent background in molecular biology and microbiology. While in high school I was awarded an NIH Diversity Supplement award to work as a research technician for two summers in Dr. Indira Creative's lab at the University of Hawaii. As an undergraduate at Swarthmore College, I conducted research with Dr. Xavier Factor on the mechanisms of action of a new class of antibiotics. This resulted in a co-authorship publication, as well as an invitation to present a poster at the annual Aptibiotica meeting in Denver, Colorado. For my graduate training at UC San Diego, I have moved into the fields of genetics and biochemistry by studying the regulation of transcription in yeast, under Dr. Tanti Auguri. Dr. Auguri is an internationally recognized leader in the field of yeast genetics and has an extensive record for training predoctoral and postdoctoral fellows. Along with giving me new conceptual and technical training, the proposed training plan outlines a set of career development activities and workshops – e.g. public speaking, literature analysis, biomedical ethics, and career options. For my initial project I am currently developing a novel protocol for the purification for components of large transcription complexes which I hope to submit as a first author publication in the next few months. As a native Hawaiian, I am the first in my family to graduate from college so I am excited to keep pushing forward with my education. Overall, I feel that my choice of sponsor, research project, and the training I will get from this fellowship will give me a solid foundation for my long-term goal to become an academic re-

- a. Robertson-Chang L and Auguri. T. 2005. A tandem affinity purification tag approach allows for isolation of interacting proteins in Saccharomyces cerevisiae. In preparation
- b. Robertson-Chang L and Auguri, T. A tandem affinity purification tag approach allows for isolation of interacting proteins in Saccharomyces cerevisiae. Abstract for poster presentation, 2004 Yeast Genetics and Molecular Biology Meeting, Seattle, Washington, September 2004.

Choice of project/training

Background

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Section A example:

Uses "I" and starts with summary of all relevant aspects

A. Personal Statement

I have the expertise, leadership, training, expertise and motivation necessary to successfully carry out the proposed research project. I have a broad background in psychology, with specific training and expertise in ethnographic and survey research and secondary data analysis on psychological aspects of drug addiction. My research includes neuropsychological changes associated with addiction. As PI or co-Investigator on several university- and NIH-funded grants, I laid the groundwork for the proposed research by developing effective measures of disability, depression, and other psychosocial factors relevant to the aging substance abuser, and by establishing strong ties with community providers that will make it possible to recruit and track participants over time as documented in the following publications. In addition, I successfully administered the projects (e.g. staffing, research protections, budget), collaborated with other researchers, and produced several peer-reviewed publications from each project. As a result of these previous experiences, I am aware of the importance of frequent communication among project members and of constructing a realistic research plan, timeline, and budget. The current application builds logically on my prior work. During 2005-2006 my career was disrupted due to family obligations. However, upon returning to the field I immediately resumed my research projects and collaborations and successfully competed for NIH support.

- Merryla, R.J. & Hynt, M.C. (2004). Independent living, physical disability and substance abuse among the
- Hunt, M.C., Wiechelt, S.A. & Merryle, R. (2008). Predicting the substance-abuse treatment needs of an
- aging population. American Journal of Public Health, 45(2), 236-245. PMCID: PMC9162292 Hunt, M.C. Newlin, D.B. & Eishbein, D. (2009). Brain imaging in methamphetamine abusers across the life-span Gerontelogy, 46(3), 122-145.

Experience managing projects including collaborations

Investigator role and contribution

Section A example:

Takes opportunity to explain career disruption and recovery from it.

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- Mercyle, R.J. & Hunt, M.C. (2004). Independent living, physical disability and substance abuse among the elderly. Psychology and Aging, 23(4), 10-22.
- Hunt, M.C., Jensen, J.L. & Crenshaw, W. (2007). Substance abuse and mental health among community-dwelling elderly. International Journal of Geriatric Psychiatry, 24(9), 1124-1135.
 Hunt, M.C., Wiechelt, S.A. & Mercyle, R. (2008). Predicting the substance-abuse treatment needs of an
- Hunt, M.C., Wiechelt, S.A. & Merryle, R. (2008). Predicting the substance-abuse treatment needs of an aging population. American Journal of Public Health, 45(2), 236-245. PMCID: PMC9162292 Hunt, M.C., Newlin, D.B. & Ejshbein, D. (2009). Brain imaging in methamphetamine abusers across the life-span. Gerontology, 46(3), 122-145.

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Sections of an F30/F31 biosketch:

Updated sections as per changes made in 2016

- · Applicant information
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Pre-doctoral form:

B. Positions and Honors

- 1. List in chronological order relevant previous positions, including: postdoctoral research training, employment after college, any military service.
 - High school students and undergraduates may include any previous positions.
 - Trainees can include current position (e.g., Graduate student researcher)
 - Clinicians should include information on internship, residency and specialty board certification (actual and anticipated with dates) in addition to other information requested. This information is used in reviewing the application and in determining the stipend level for Postdoctoral Fellowships.
- 2. State the Activity/Occupation: include start/end dates, field, name of institution/company, and the name of supervisor/employer.

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Instructions by section:

B. Positions and Honors

- 3. If not currently located at applicant organization, include projected position at the applicant organization as well.
- 4. List any honors. Include present membership on any Federal Government public advisory committee.

Be neat - make it easier for reviewers to get a good overview!

B. Positions and Honors

Positions and Employment

1998-2000 Fellow, Division of Intramural Research, National Institute of Drug Abuse, Bethesda, MD

2000-2002 Lecturer, Department of Psychology, Middlebury College, Middlebury, VT

Do NOT rely on program such as SciENcv to do a good job formatting.

2001-2002-2005 Consultant, Coastal Psychological Services, San Francisco, CA Assistant Professor, Department of Psychology, Washington University, St. Louis, MO Associate Professor, Department of Psychology, Washington University, St. Louis, MO

Other Experience and Professional Memberships

Section B (pre-doctoral) example:

B. Positions and Honors

Positions and Employment

2007 - 2008 Lab Technician, University of Hawaii

Graduate Student Research Assistant, UC San Diego

Other Experience and Professional Memberships

Member, Association for Women in Science 2007 -

2009 -Member, Sigma Xi

Honors

2007 - 2008 Diversity Supplement, National Institutes of Health 2008 Scholarship, Daughters of Hawaii Society

2008 - 2012 Scholarship, National Merit Scholarship Program 2012

Paula F. Laufenberg award for best senior project in the Biology Department,

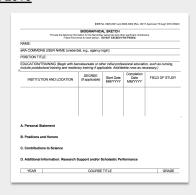
Swarthmore College

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Sections of an F30/F31 biosketch:

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Pre-doctoral instructions:

Senior investigators: consider putting in order of relevance to grant (vs. historically)

- C. Contributions to Science...predoctoral students and more advanced candidates only
 - 1. May list up to 5, each \leq 0.5 p including figures and citations
 - 2. Considering your level of experience, briefly describe your most significant contributions to science.

Explain what the status quo is – help the reviewers appreciate the barriers your study overcomes.

- While all applicants <u>may</u> describe up to five contributions, graduate students and postdoctorates are encouraged to consider highlighting two or three they consider most significant.
- For each contribution, indicate:
 - historical background that frames the scientific problem
 - the central finding(s)
 - the relevance of the finding(s) to science, technology, or public health
 - o your specific role in the described work.

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Pre-doctoral instructions:

Manuscripts listed as "pending publication" or "in preparation" should be included and identified (but not referenced)

Indicate if you previously used

another name that is reflected

in any of the citations.

- C. Contributions to Science...predoctoral students and more advanced candidates only
 - 3. For each contribution, you may reference up to four peer-reviewed publications or other non-publication research products
 - Research papers, book chapters, reviews
 - · Audio or video products
 - Conference proceedings (abstracts, posters, or other presentations)
 - Patents
 - Data and research materials
 - Databases
 - Educational aids or curricula
 - Instruments or equipment
 - Models
 - Protocols
 - Software or netware
 - Interim research products (have specific citation requirements)
 - Also provide a URL to a full list of your published work; link must be to a federal government website (e.g., My Bibliography).

maintained by the US National Library of Medicine

Example pre-doctoral section C:

C. Contribution to Science

- High School Research: I spent two summers doing research in the laboratory of Dr. Indira M. Creative at University of Hawaii, funded by a NIH Diversity Supplement award. Dr. Creative has developed several new anti-fungal drugs that might protect against skin infections. Over the course of two summers I set up in vitro cultures of skin cell lines and conducted a wide range of toxicity assays. We were excited to find that one of the new agents showed almost no toxicity, even at fairly high doses. Dr. Creative is now testing the drug in animals exposed to different types of fungal infections, including Candida albicans.
 - a. Footman B, Eisser JK, Robertson-Chang L, Creative IM. Testing XXH for toxicity in vitro. University of Hawaii Research Symposium; 2008 May; Manoa, HI.
- in vitro. University of Hawaii Research Symposium; 2008 May; Manoa, Hl.

 2. Undergraduate Research: I was part of a project in the laboratory of Dr. Xavier Factor
 at Swarthmore College. Dr. Factor's laboratory studies the mechanisms of action of
 antibiotics. During my time in his lab I was looking at how a new antibiotic, Gen Y, is able
 to unravel bacterial DNA. My contributions to this work were included in a publication
 recently accepted in Cellular and Molecular Biology. The work was particularly exciting
 because it looks like the mechanism used by Factor Y might be completely novel,
 making it a potential candidate for treating patients infected with antibiotic resistant
 organisms. Dr. Factor was recently awarded a patent for this new drug.
 a. Nieman PY, Robertson-Chang L, Factor X. Gen Y: a novel antibiotic with DNA
 unwinding abilities. Cellular and Molecular Biology. In press.
 b. Robertson-Chang L, Factor X. I restine the ability of antibiotic Gen Y to kill Gram-

 - Robertson-Chang L, Factor X. Testing the ability of antibiotic Gen Y to kill Gram-negative bacteria. Antibiotica annual meeting; 2011 September; Denver, CO.
- 3. Graduate Research: My ongoing predoc research is focused on transcriptional gene regulation in Saccharomyces cerevisiae. I believe the results from my research will likely be highly relevant to human health as they will provide new details into the workings of complex biological systems, which will allow for further extrapolations into the development of certain diseases and their progression. I am currently developing a novel protocol for the purification of components of large transcription complexes which I hope to submit as a first author publication in the next few months.

In fellowship application, contributions can be broken down to: Early Career, Graduate Career, Postdoctoral Career

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Section C example:

Key issue that was addressed.

C. Contribution to Science

- 1. My early publications directly addressed the fact that substance abuse is often overlooked in older adults. However, because many older adults were raised during an era of increased drug and alcohol use, there are reasons to believe that this will become an increasing issue as the population ages. These publications found that older adults appear in a variety of primary care settings or seek mental health providers to deal with emerging addiction problems. These publications document this emerging problem but guide primary care providers and geriatric mental health providers to recognize symptoms, assess the nature of the problem and apply the necessary interventions. By providing evidence and simple clinical approaches, this body of work has changed the standards of care for addicted older adults and will continue to provide assistance in relevant medical settings well into the future. I served as the primary

 - continue to provide assistance in relevant medical settings well into the tuture. I served as in the primary investigator or co-investigator in all of these studies.

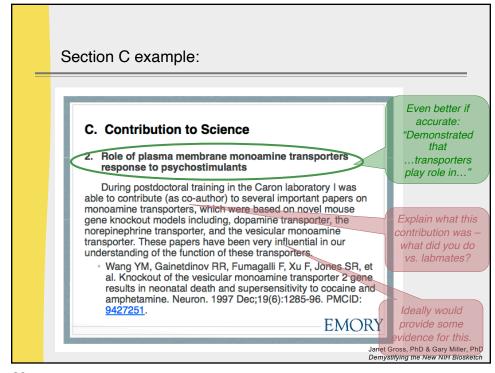
 a. Gryczynski, J., Shaft, & M., Merryle, R., & Hunt, M.C. (2002). Community based participatory research with late-life addicts. American Journal of Alcohol and Drug Abuse, 15(3), 222-238.

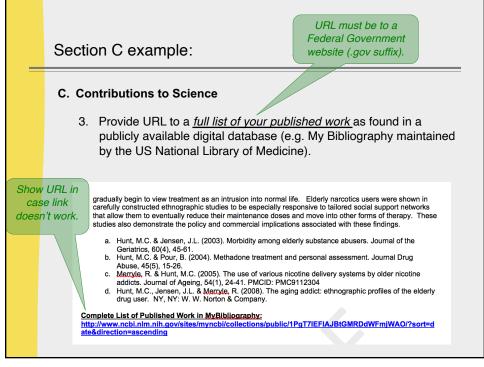
 b. Shaft, B.M., Hunt, M.C., Merryle, R., & Venturi, R. (2003). Policy implications of genetic transmission of alcohol and drug abuse in female nonusers. International Journal of Drug Policy, 2005.
 - Hunt, M.C., Marks, A.E., Shaft, B.M., Mercyle, R., & Jensen, J.L. (2004). Early-life family and community characteristics and late-life substance abuse. Journal of Applied Gerontology, 28(2),26-
 - d. Hunt, M.C., Marks, A.E., Venturi, R., Crenshaw, W. & Ratonian, A. (2007). Community-based intervention strategies for reducing alcohol and drug abuse in the elderty. Addiction, 104(9), 1436-1606. PMCID: PMC9000292

Important, tangible outcomes.

How outcomes were achieved.

The role of this investigator.





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Pre- and post-doctoral instructions:

D. Research Support and/or Scholastic Performance

Research Support

- Applicants for pre-doctoral, post-doctoral, and dissertation research grants, as well as diversity supplements, do not have to complete the Research Support section.
 - If you have Research Support, you may complete both sections
- 2. List ongoing research support
 - Include the grant number, funding agency, title, dates of support, the goal of the project, and your role
 - · Do not include number of person months or costs
- 3. List support completed in the last 3 years
 - Provide a list of <u>completed</u> research projects that you want to draw attention to in the last 3 years, as above.

Pre- and post-doctoral instructions:

D. Research Support and/or Scholastic Performance

Scholastic Performance

- 1. Using the chart provided, list by institution and year all undergraduate and graduate courses with grades.
- 2. In the space following the chart, explain any marking system if other than 1-100, A, B, C, D, F, or 0-4.0 if applicable. Show levels required for a passing grade.

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Example section D:

D. Additional Information: Research Support and/or Scholastic Performance

Scholastic Performance

YEAR COURSE TITLE GRADE

YEAR SWARTHMORE COLLEGE

YEAR COURSE TITLE GRADE

SWARTHMORE COLLEGE

2008 Cellular and Molecular Bology A
2009 Proundations of Chemical Principles A
2009 Capular Selection Selection Selection A
2009 Capular Selection Sele

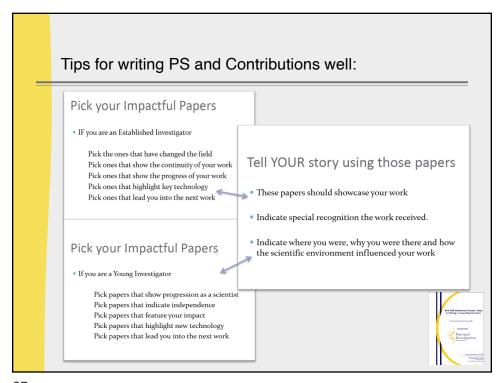
Summary of tips for writing the "Contributions to Science" section well:

- · Talk about those most relevant to current project first
- Start each with header indicating what it's about (or what you showed)
- Acceptable (maybe even expected) to have <5 contributions (especially if junior); make the ones you have meaningful
- Remember that you are not limited to traditional outcomes with traditional support, e.g. can cite:
 - audio or video products; patents; data and research materials; databases; educational aids or curricula; instruments or equipment; models; protocols; software or netware.
- Be clear about what your contribution was (don't talk only about what the team did)
- Write in an engaging style to convey your excitement about your science, as in personal statement.

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Tips for writing PS and Contributions well:

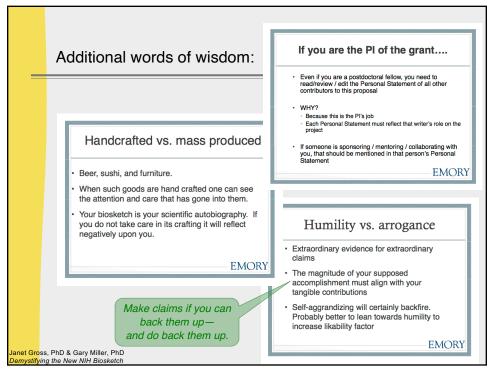
- · Write in an engaging, narrative style
 - o Tell a story
 - o Give it a logical beginning, middle and ending
 - o Draw in and engage the reader
 - (don't limit yourself to facts and figures and don't make this just another description of scientific results; convey your excitement)
 - o Use "I" and active voice
 - o Be aspirational express where you would like the science to go
- · Cover all aspects that qualify you to study this problem, including:
 - o Expertise/experience
 - Leadership skills
 - o Established collaborations
- Take advantage of the opportunity to list most relevant publications

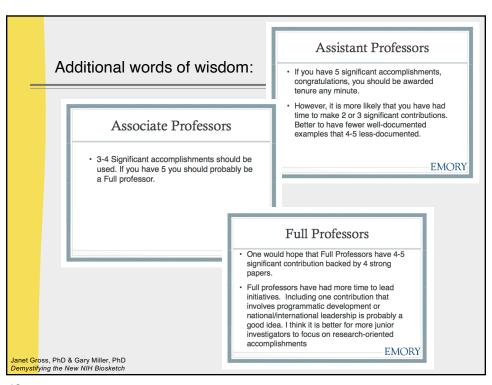


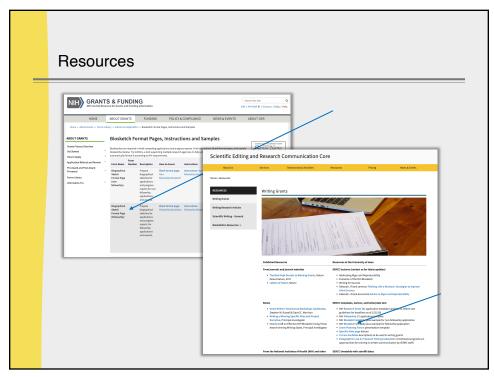
Recommendations

- Each new grant proposal should prompt you to revise your biosketch, especially the Personal Statement (and possibly Contributions to Science), so that it speaks directly to this particular grant proposal
- Pay attention to aesthetics and layout spacing, font, page break
 - Does your printed out biosketch look like the example?
 - Do you need to customize any subheaders to make a point e.g., teaching or curriculum development
- Reviewers are looking for specific information in particular places make it easy for the reviewer by following the rules and the formatting EMORY

Janet Gross, PhD & Gary Miller, PhD Demystifying the New NIH Biosketch







Obtaining reference letters & letters of support

Reference Letters

General information

- Reference letters are required for your application to be reviewed!
 - · They must be submitted by the application deadline
 - They must be submitted by the referee through eRA commons
 - You will be notified by email when letters are submitted, but they will remain confidential
- You must have 3, but no more than 5, reference letters
- Resubmission applications require referees to submit updated letters
- You must include names of referees in cover letter of the application

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Reference Letters

Who to select as Referees

- Individuals who can speak to your training, accomplishments, career goals, and potential
 - · Consider MSTP directors
 - · Clerkship supervisors
 - Thesis Committee members
 - Undergraduate research advisor, if you did significant undergraduate research relatively recently
- Select 1 person outside your department to show outside support
- Sponsor and any co-sponsor cannot be a referee (they provide statements in the Sponsor/Co-sponsor sections of the application)

Reference Letters

What information to provide your referees

Pairs letter with the application

Current FOA #

for standard F30 application

- · The date the application is due
- Your eRA commons User ID²
- · Your full name as it appears in eRA commons
- Your funding opportunity announcement number -> PA-19-192
- · Biosketch, project title, and Specific Aims page
- Suggested areas of your background/abilities that you'd like them to address
- Formal instructions with suggested evaluation points, shown on next slide and available through:
 - NIH website https://grants.nih.gov/grants/how-to-apply-application-guide/submission-process/raferance-letters htm
 - MSTP Handbook P62-63

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Reference Letters

Suggested timeline (according to MSTP handbook)

- 1 month before submission date -> formally request reference letter
- 2 weeks before submission date -> follow up with referees
 - You can monitor submission status through eRA commons account
 - You should receive confirmation when letters are uploaded

YOU are responsible for ensuring the letters are submitted. Follow up with your referees prior to the due date if the letters have not been submitted.

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Letters of support from collaborators, contributors, consultants

General information

- · Letters of support are used to:
 - Demonstrate institutional commitment or resources
 - o Collaboration or role in the project
 - Potential or current user of a resource or service proposed in the application
- Be sure to indicate the role (how/when) of collaborators, contributors, consultants in your training plan
- If an individual will play a larger role in your project, consider obtaining a letter of support and including them as a Key Persons (with biosketch)
- · You are allowed 6 pages for letters of support
- You must include names of referees in cover letter of the application

Letters of Support from collaborators, contributors, consultants

Who to select

Collaborators/consultants who provide:

- Data
- Key resources
- Instruction on a technique or use of specialized equipment
- Analyses

Contributors, such as:

- Thesis committee members
- · Clinical mentors
- Advisors

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Letters of Support from collaborators, contributors, consultants

What information to provide

- · Describe the type of support they will provide to the project
- Summarize any agreements you have in place that are in support of your project

Suggested timeline:

- · Ask for letters of support at least 1 month before grant deadline
- Consider drafting letters of support and providing them as a template when asking for letter
- Letters of support will be uploaded by you/your administrator with the rest of your grant application

